BOCA WEST
COUNTRY CLUB

MINUTES

MEETING:	Golf Committee
DATE:	February 18, 2026
MEMBERS PRESENT:	Danny Schulman, Chair; Arthur Schwartzman, Vice Chair; Jeff Baltimore; Marc Blitstein; Lela Cannon; Jeff Getelman; Mark Gold; Larry Gulko; Jeff Jones; Jeff Kahn; Jules Leibman; Sue Osten; Patti Roberts; Ken Yormark;
MEMBERS NOT PRESENT:	Jack Roth
PARTICIPANTS:	Travis Wehrs, Director of Golf Jeremiah Lockhart, Director of Agronomy Jeff Jones, Assistant Director of Agronomy Mark Beaulieu, Lead Assistant Golf Professional Jacob Huizinga, Assistant Golf Professional, Fitting & Performance Coach Austin Jarchow, Teaching & Performance Coach
ISSSUE DATE:	February 19, 2026

The meeting was called to order at 3pm

1. **Danny Schulman, Chairman's Opening remarks:**

   A. The Chair and made a motion for the committee to approve the January 16th, 2026 meeting minutes
   B. Sue Osten seconded the motion.
   C. Motion was approved unanimously.
   D. D. Schulman acknowledged that this was the final meeting for this committee and expressed his appreciation for their participation and input throughout the past year.

2. **Travis Wehrs, Director of Golf, report:**

   A. Travis echoed Mr. Schulman & Mr. Schwartzman's appreciation to the committee members for their input and support on impactful initiatives focused on improving the members' experience.
   B. Travis shared the proposal for the Guest Play Policy to remain unchanged during the renovation period.
      a. Current tee time lottery points allocation emphasizes member play, and any guest requests will receive lower priority.
      b. Mark Gold commented this would prioritize Golf members first, then Social Members, then any requests with Guests
      c. Travis clarified that Guest play represents less than 1% of our annual rounds.
      d. Travis confirmed trust in the lottery system and its ability to prioritize member play and the proposal to maintain the current policy will advance to the board for approval.
      e. Committee unanimously endorsed proposal
   C. BW On Tour Update:
      Travis shared details regarding the upcoming Boca West Tour and Member excursions the team has organized.
      a. Mark has reached out to 50+ facilities in hopes to find opportunities to secure tee times for small groups in March & April
      b. Majority of clubs were unable to provide any support since we are still in height of season.
      c. Flyer represents the 4 facilities that we've partnered with
         - The advertisement will be distributed to the membership on February 20 at 4pm.
   D. Travis shared details about the proposed Hybrid Tee Times strategy
      a. Effective March 1, 2026 after closure of Palmer I when the operation will reduce from 72 hole access to 54 holes
      b. Will create a significant capacity challenge, at least until the end of April.
      c. This issue will dissolve during the summer but resurfaces again in the Fall
         - Want committees' ideas regarding our proposed approach.
      d. Current demand analysis shows approximately 200 foursome requests per day, equating to 700–800 players daily
         - Roughly 20% of requests for 9-hole play, indicating strong member interest in shorter rounds.
      e. Noted that a traditional 18-hole or mixed-play model across all courses would exceed capacity and could result in significant waitlists with over 100 members per day unable to access play.
      f. Proposal for two courses operating under a split-tee crossover format for 18-hole play, beginning at 8:00 a.m. with a 12pm crossover, accommodating up to 112 foursomes daily.

- One course dedicated to continuous 9-hole play, operating split tees from 7:30 a.m. to 5:00 p.m. at 8-minute intervals, accommodating up to 100 9-hole groups per day.
- Under the proposed structure, approximately 212 total groups per day can be accommodated across all courses.

g. Travis emphasized that the guiding principle will be "9-Holes is better than no holes" and the Golf operation team believes this perspective will be shared by the membership.
h. Travis confirmed that the team is working with Cobalt to ensure that individuals who are assigned 9-hole times DO NOT receive allocation points for playing.
   - Thus will significantly reduce their probability of being pushed onto the 9-hole course set-up if they've requested 18-holes in the future.
i. The committee acknowledged that while the hybrid approach requires member flexibility, it represents the most equitable and practical solution during the renovation period.
j. The proposed model was recognized as effectively balancing fairness, access, pace of play, and overall member experience during the anticipated 60-day capacity constraint.
k. Golf committee unanimously endorsed proposed hybrid tee time system.

E. Events Update:
Travis presented details on upcoming tournaments & events
   a. New events: The Match, Putting Club Member-Guest & Palmer I & DONE)

F. Technology & Enhancements Update:
Travis reported on the current processes of identifying new partners in respect to a new golf car fleet, new GPS systems & weather detection systems.
   a. We've met with several tee sheet/point of sale companies to discuss our needs and see if they can provide any assistance.
   b. The Golf Operations team will continue to identify new and innovative companies to potential partner with and once narrowed down will share with committee for review and eventually send to BOG for approval.
   c. Excited for the coming innovation ahead, all with intention to enhance the member experience at the club.

G. Video Production Update:
   a. Travis shared the collaboration with Up River Productions regarding the Palmer I re-imagining.
   b. Travis shared that the story will tell the history of the club and highlight the transition of the property. Suggested members research and watch Up River's work on Whistling Straights for reference.

H. Palmer I Pre-Construction Update:
   a. Travis shared that earlier this morning he conducted the bi-weekly AOC meeting and is happy to report about the cohesive alliance of contractors.
   b. According to Travis, the team is eager to start and expects tangible progress to begin immediately.

3. **<u>Jeremiah Lockharts, Director of Agronomy, report:</u>**

A. Jeremiah reported ongoing pre-construction efforts are in full-swing and excited for March 1st.
   a. Construction partners are in ready positions and eager to break ground on reconstruction project.
   b. We're mobilizing resources throughout the property and are ready to start moving earth and relocating trees.

c. Jeremiah mentioned that he's excited for the renovation work to commence as well as his team across the other courses as they have a structured plan for off-season cultural practices ready to begin.

4. **Committee suggestions and closing remarks:**

A. **Jeff Getelman –** Shared appreciation to committee and highlighted receiving his first "thank you" response from a new member after his in-person walk-thru of property.
B. **Patti Roberts –** Shared appreciation of opportunity to speak into ideas and enjoyed that voices were heard and well received on this committee.
C. **Mark Gold –** Shared his appreciation for committee and acknowledged that members voices carry weight that directly involve improvement of golf experiences.
D. **Jeff Baltimore –** Commented that serving on committee has been a great learning experience. He mentioned the significant issues like capacity problems and membership numbers increasing, that he believed this committee should put a greater emphasis/focus on future planning. He mentioned his appreciation of the group being broken up into divisions which he believed was a great initiative and suggested rotating throughout the longevity of committee service.
E. **Jules Leibman –** Commented on appreciation for serving on committee. Mentioned tee time allocation challenges. Emphasized appreciation of agronomy team and continuing to enhance golf course practices as the conditions are noticeably improving in such a short period, very impressive.
F. **Marc Blitzstein –** Appreciative of committee member voice, and suggests committee and BOG to have more discussions about size of golf membership for future.
G. **Jeff Kahn –** Appreciative of ability to serve on committee and to learn about internal operations and to speak into issues. Grateful for communication efforts regarding new golf course construction.
H. **Ken Yormark –** Appreciative of active listening from all members during meetings as thoughtful discussions lead to action and implementation from this committee.
I. **Larry Gulko –** Shared appreciation for Travis and his entrepreneurial spirit/approach to moving the operation and the member experience forward. He's very thankful for the open collaboration.
J. **Sue Osten –** Mentioned appreciation of effort and desire to make improvements & impact for member benefit. Grateful for new Handicap Policy and excited for impact it will make in long-term integrity of competition.
K. **Lela Cannon –** Mentioned that she has been at BW for 42 years and has witnessed much. She is very excited about the reimagining of course 1, so much so that she wants a personal hard hat to help with construction! Appreciative of Play 4 PINK event this year and the over $130,000 raised! Thanks to all committee members who actively supported event!
L. **Artie Schwatzman –** Commented on appreciation of Danny Schulman's ability to conduct the meetings and committee correspondences with professionalism and asked for open-dialog regarding all topics. He appreciated his opportunity to serve as Co-Chair on the committee and hopes that other committees at the club have such cohesion and collaboration.

5. **Danny Schulman** – Thanked everyone for their participation and concluded the meeting expressing. satisfaction with discussion and his responsibility to serve as the committee Chair.
   a. He passed out an appreciative gift to all committee members.

The meeting was adjourned at 4:21 P.M.